

**Board of Directors Quarterly Meeting Minutes**  
**Virginia National Defense Industrial Authority**

**Jepson Alumni Executive Center**  
**University of Mary Washington**  
**Fredericksburg, Virginia**  
**October 19, 2011**

Acting Chairman G. William Beale called the meeting to order at 10:00 a.m., welcoming the authority board members, staff and guests, and led the group in the Pledge of Allegiance.

Authority board members present:

Mr. John B. Adams, Jr.	Vice Adm. James McArthur, Jr., USN, (Ret.)
Mr. G. William Beale	Maj. Gen. John P. McLaren, USA, (Ret.)
The Hon. Mark A. Caruso	Col. William H. Parrish, USMC, (Ret.)
The Hon. Craig Duehring	Mr. Kurt H. Tripp
Rear Adm. Robert R. Fountain, USN (Ret.)	Capt. Leonard P. Wales, USN, (Ret.)
Rear Adm. John G. Hekman, USN (Ret.)	Mr. Jeffrey D. Wassmer
Maj. Gen. Daniel E. Long, Jr.	Mr. William L. Welch, Jr.

Authority board members absent:

Gen. John N. Abrams, USA, (Ret.)	Mr. W. Taylor Franklin
The Hon. James S. Cheng	The Hon. Cord A. Sterling

Acting Chairman Beale introduced President of the University of Mary Washington (UMW), Mr. Richard V. Hurley. President Hurley, a champion of university-community partnership, was pleased to announce the establishment of the Center of Economic Development at UMW. The goal of the center is to assist regional jurisdictions in their efforts to promote economic development of the region. The Center will function as a central point of contact to connect faculty and students, particularly those in the College of Business and in the economics department, with regional initiatives and businesses seeking their assistance. This “one-stop shop” approach to access the intellectual capital of faculty and students will further benefit the region and the Commonwealth through focused engagement and analysis.

President Hurley introduced Meta R. Braymer Ph. D., Vice President for Economic Development and Regional Engagement at the University of Mary Washington. Dr. Braymer leads the Center for Economic Development. Dr. Braymer discussed in further detail the role of assisting regional economic development through the use of the Economic Development Center both in Fredericksburg and at the new UMW facility opening at Dahlgren. Dr. Braymer then introduced Mark J. Safferstone, Ph. D., Executive Director, University of Mary Washington Dahlgren Campus.

Dr. Safferstone reported to board members that building at the UMW Dahlgren Campus is 96% complete and will open in January, 2012 as planned. Long-term strategic initiatives at UMW Dahlgren include an education needs assessment which would consider the education needs of roughly 8,000 employees in the Dahlgren area, workforce development geared towards the contractor community and additional classes will be offered in collaboration with Rappahannock and Germanna Community Colleges. The focus of this campus is to provide higher education opportunities, primarily graduate level courses for Dahlgren's military and contractor employees. Old Dominion University will offer a satellite undergraduate program at UMW Dahlgren as well. UMW Dahlgren has an on-site capacity of 1,300 students; however, online courses greatly expand capabilities and flexibility to meet future needs. Stafford County has also given 5,000 SF of space to UMW, George Mason and Germanna Community College for classes being offered to Quantico Marines. The Stafford County facility has a projected opening in the spring of 2012.

Col. Parrish suggested that marketing efforts not be limited to the installation at Dahlgren alone with installations at Indian Head and Pax River in Maryland close by. Additional military personnel could benefit from the strategic location of UMW Dahlgren.

Acting Chairman Beale introduced Mr. Gene Bailey, President of the Fredericksburg Regional Alliance (FRA) and thanked him for the welcoming reception the previous evening. Mr. Bailey thanked the board members for coming to Fredericksburg and expressed his appreciation for the opportunity to bring together VNDIA board members and regional business and community leaders. Mr. Bailey gave a brief overview of the mission of the FRA which is to grow the economy through the recruitment and retention of new industry. The FRA actually participates in economic development missions all over the globe. Following the FRA overview, Mr. Bailey gave a comprehensive forecast of the political climate in Washington, DC surrounding the Super Committee and the effects budget negotiations may have on the defense investment in the area.

Acting Chairman Beale opened the floor to Maj. Gen Long, Adjutant General of Virginia for a presentation on Virginia National Guard facilities. Gen. Long discussed the need for updating of VANG facilities at Ft. Pickett located in Blackstone. WWII facilities are no longer the standard for training billets. The federal government will match, dollar for dollar any investment the state

allocates for support of the National Guard. Gen. Long's estimate to update facilities to the current standard is \$25 million.

Ft. Pickett is a heavily used training facility providing 880,000 man hours of training from FY04-10. Almost any weapon in the Army's inventory is able to be fired and trained upon at this facility. Although the fort has served the National Guard well over the past 10 years, it remains underutilized. An airstrip located at Ft. Pickett can accommodate C-17 aircraft traffic, and with 41,000 acres of open and wooded terrain, the post lends itself well to further development. The Virginia State Police Training Facility is currently under construction with a projected completion time frame of late 2012. A U.S. State Department managed Foreign Affairs Security Training Center is being considered at the installation which will include proprietary ranges and training sites that will prepare state department employees to protect themselves in foreign environments. If made a reality, the State Department facility would bring a projected 800-1000 jobs to the Commonwealth of Virginia.

General Long also pointed out to members of the board that the construction of the new Combined Arms Combat Training Facility will be completed in late 2011 or early 2012. This project is valued at \$11-12 million. An additional Nuclear Biological Chemical (NBC) training range is also a possibility. Gen. Long would like to construct this facility in partnership with a university and needs \$25 million to begin the project. Finally, Gen. Long discussed the possibility of Ft. Pickett becoming an Intermediate Staging Base (ISB) for relief and response efforts during national disasters. Gen. Long believes the installation is a strategic location to stage a response effort for major cities along the east coast.

Following the morning's presentations, Acting Chairman Beale presented meeting minutes for April 20, 2011 and July 20, 2011 for discussion and approval. Vice Adm. McArthur made a motion to approve the minutes and was seconded by Rear Adm. Hekman. The board approved both documents by a unanimous vote.

Acting Chairman Beale then opened the meeting to discussion for future VNDIA board meeting dates. It was decided that members should correspond with VNDIA's Military Projects Manager, Cynthia Arrington about schedules, preferred dates for meetings and other standing commitments to other organizations. Regarding future meeting content, Vice Adm. McArthur stated that there is great benefit to having open discussion of salient issues. Executive Director, Stan Scott suggested an around the room "roll call" style session in which members could introduce pressing issues and direct the staff's efforts accordingly.

Col. Parrish suggested that congressional delegations and members of the general assembly be invited and encouraged to attend quarterly board meetings and that efforts to communicate with elected officials be improved.

Rear Adm. Hekman suggested that the scope of investigation of DoD centric facilities should be expanded to include all security based facilities. Rear Adm. Fountain asked Executive Director, Stan Scott to expand the scope of focus for the Local Coordination, Support & Communication Committee.

Upon the conclusion of the discussion regarding future organization of board meetings, the Nominating Committee Report was given by Acting Chairman Beale and Mr. Welch. In early August, this committee (Acting Chairman Beale, Mr. Welch and the Hon. Cord Sterling) discussed potential candidates for the position of Chairman of the VNDIA Board. It was decided at this point in time, it would be most effective to have a retired flag officer serving in this position. Based on this assessment, the committee asked Rear Adm. Fountain, given his rank and dedicated service and commitment to VNDIA, was asked to consider serving in this capacity. Based on his willingness to assume the role, Mr. Beale nominated Rear Adm. Fountain to be the Chairman of the Virginia National Defense Industrial Authority Board of Directors. The motion was seconded by Mr. Welch and approved by unanimous voice vote.

As Chairman of the VNDIA Board of Directors, Rear Adm. Fountain asked Mr. Beale to continue serving as the Vice Chairman. Mr. Beale agreed.

Stan Scott, Executive Director of VNDIA presented the Executive Director's Report. This report included a brief overview of BRAC and its conclusion and the VNDIA staff activities update. Staff activities include: establishing a working relationship with the Department of Business Administration to help Virginia business win contracts with the DoD, efforts to find opportunities to develop defense operations in the western portion of the state, the development of a military affairs council in Prince George county, communication with the Lt. Governor and the Deputy Secretary of Commerce and Trade, the request to the Governor for an additional \$25 million for the Military Strategic Fund over the next two years, the hiring of Chris DeLisle for part time administrative work and the continued work to secure private sector partners for the Defense Community Opportunity Fund (DCOF).

Mr. Scott, Executive Director of VNDIA gave the Strategic Plans Committee Report in the absence of the Hon. Cord Sterling. Mr. Scott suggested that the Strategic Plan which had been previously disseminated to members for review, be adopted. Adoption would give adequate direction to the VNDIA staff needed for day to day operations. Captain Leonard P. Wales, USN (Ret.) asked Mr. Scott if the strategic plan also reflected the input gleaned from the various meetings Mr. Scott has conducted with the individual members. Mr. Scott affirmed that the plan does reflect the input from the board members as well as the mandates set forth in the enabling legislation of the Authority.

Maj. Gen. John P. McLaren suggested that measures of success should be added as a part of the strategic plan.

Capt. Wales suggested that metrics should be formulated and shared with the Governor's office within the next 60 days and that a presentation of the metrics should be shared with the board at the quarterly meeting in January.

Col. Parrish suggested that members be provided with strategic plan hip-pocket guides including strategic plan bullets as well as history and future plans bullets. He also suggested that new members of the General Assembly be sent a letter from the board welcoming them and providing them with an overview of the VNDIA, its mission and what they need to know about the work being done by each committee.

Rear Adm. Hekman made the following motion:

I move to accept the strategic plan as presented. The motion was seconded by Col. Parrish and accepted by unanimous verbal vote.

Rear Adm. Fountain, chair of the Local Coordination, Support and Communication Committee, reported that the committee visited U.S. Army Corps of Engineers, Norfolk District (Norfolk District) and Naval Support Activity Hampton Roads, Northwest Annex (NW Annex) on October 5<sup>th</sup>, 2011. The next committee visit will be to Naval Weapons Station Yorktown in November.

Mr. Welch reported on behalf of the Grant Review & Oversight Committee, which he chairs. 19 of 23 projects have been completed and that the committee has approved the 6<sup>th</sup> round of funding for the city of VA Beach addressing the issue of encroachment at Naval Air Station Oceana.

Rear Adm. Fountain asked for new board members to offer up interest regarding committee affiliations so that committee assignments could be completed by the first of the year.

Admiral Fountain asked if there was other new business to attend to. None being presented, he moved to adjourn, Vice Adm. McArthur seconded and by unanimous vote the meeting was adjourned at 1:09 p.m.